



**PLURINATIONAL STATE OF BOLIVIA
MINISTRY OF DEFENCE**



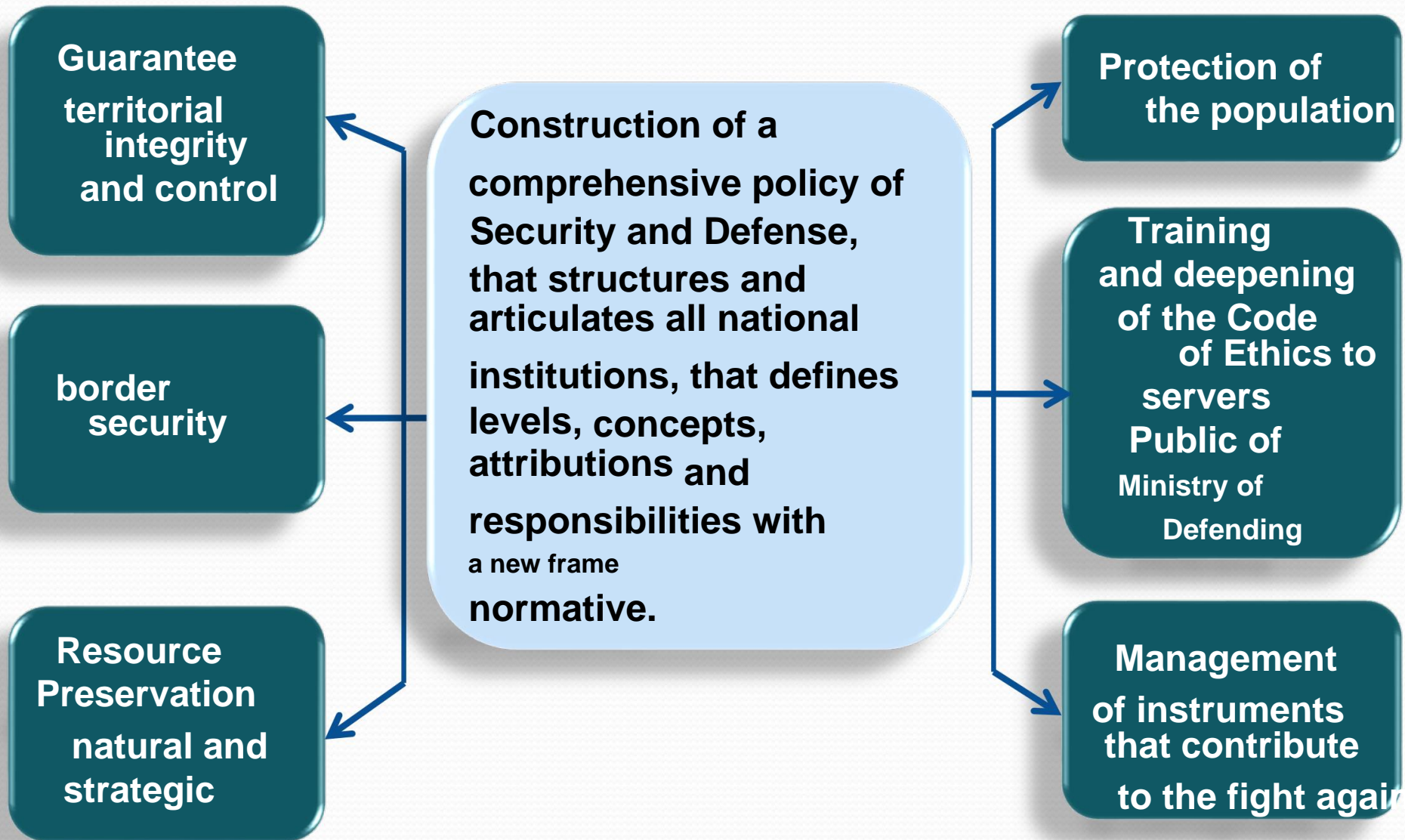
STRATEGIC PLAN INSTITUTIONAL 2016 - 2020



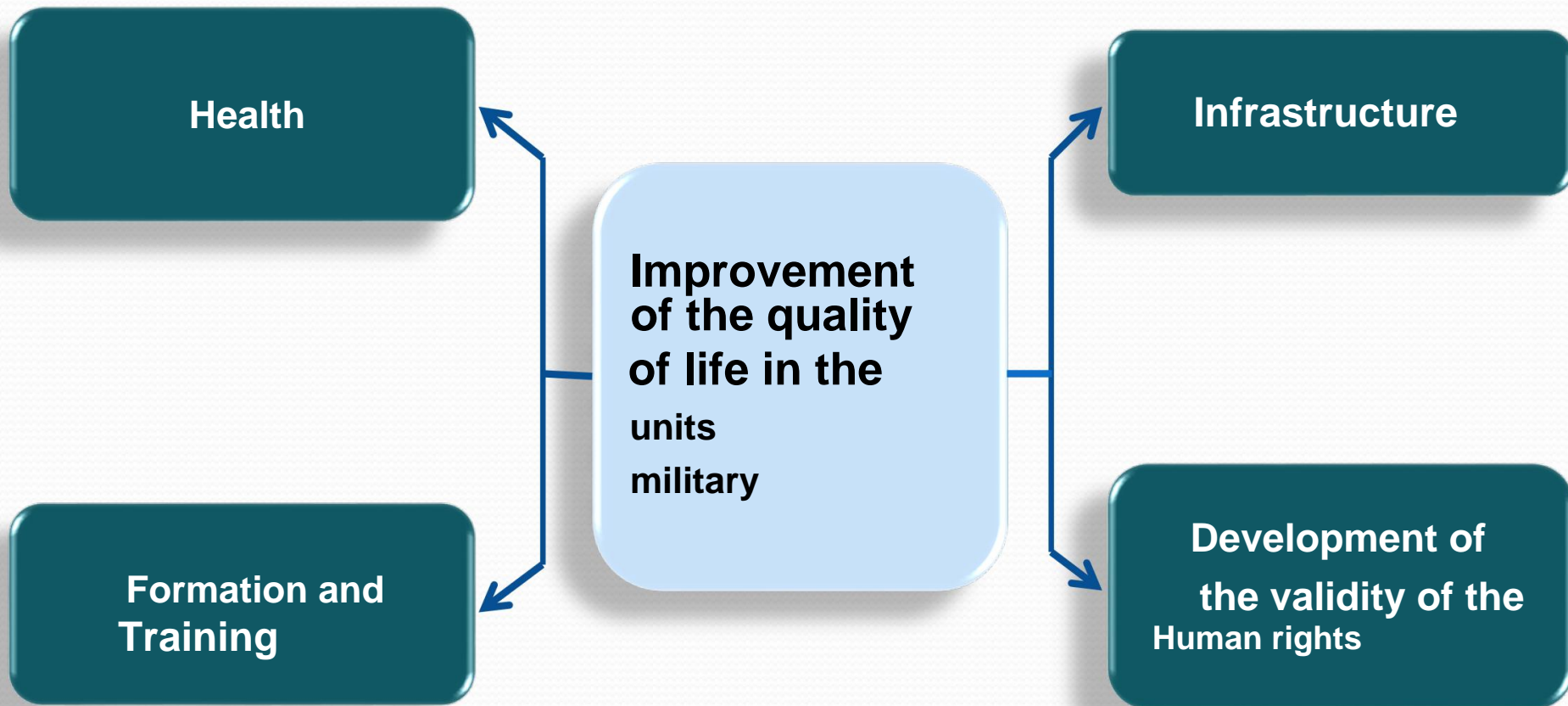
1. POLITICAL APPROACH

The institutional political approach is articulated to the pillars of the Patriotic Agenda: 11. "Sovereignty and transparency in public management under the principles of not stealing, not lying and not being lazy" and 9. "Environmental sovereignty with integral development, respecting the rights of Mother Earth"; as well as the results of the 2016-2020 Economic and Social Development Plan contributing to Institutional Strengthening, Living Well in the Barracks, State Capacity in comprehensive development and Disaster Risk Management.

INSTITUTIONAL STRENGTHENING



LIVING WELL IN THE BARRACKS



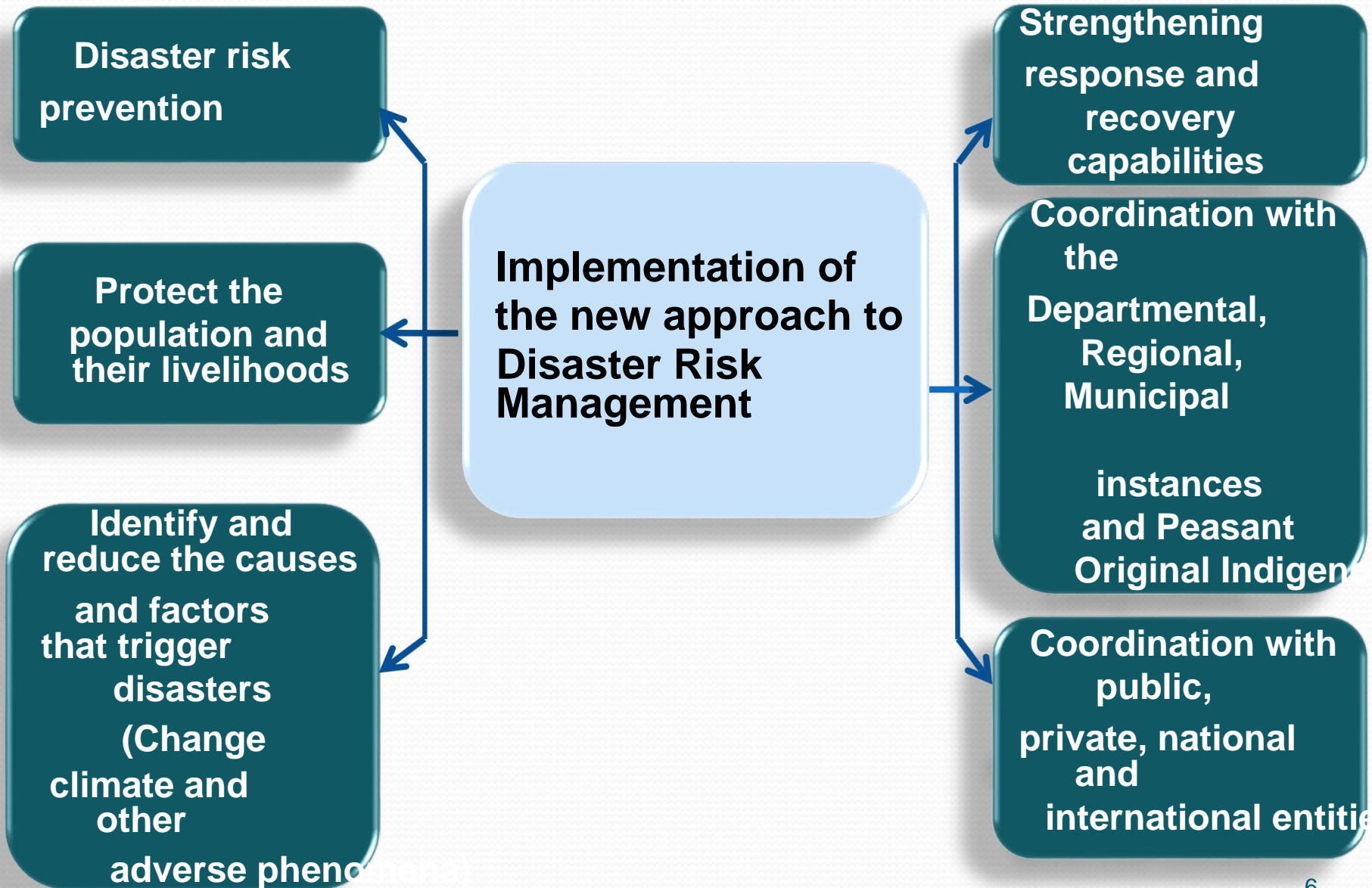
CAPACITY OF THE STATE IN DEVELOPMENT



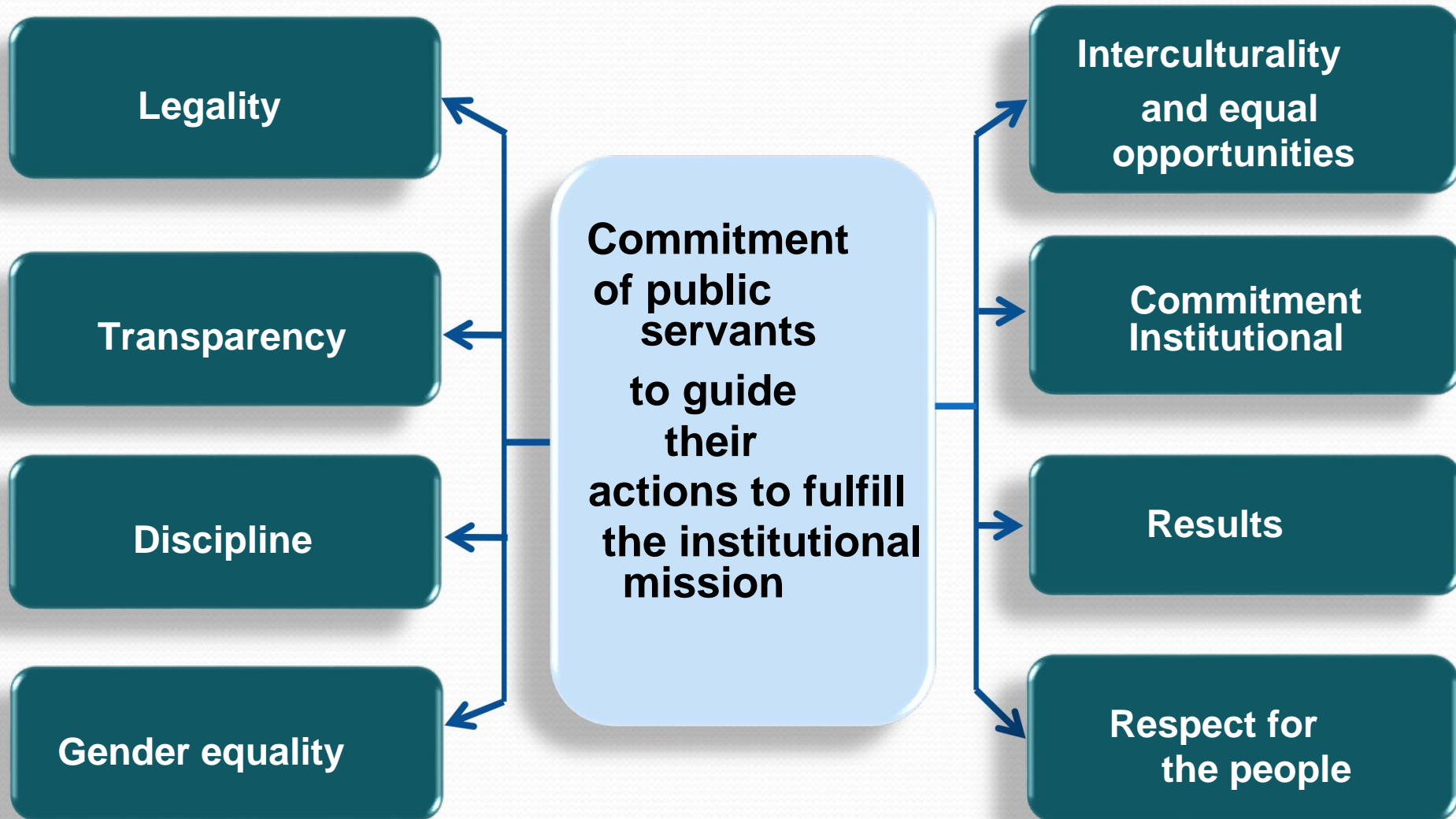
COMPREHENSIVE



DISASTER RISK MANAGEMENT



2. PRINCIPLES AND VALUES



3. INSTITUTIONAL DEVELOPMENT PROPOSAL



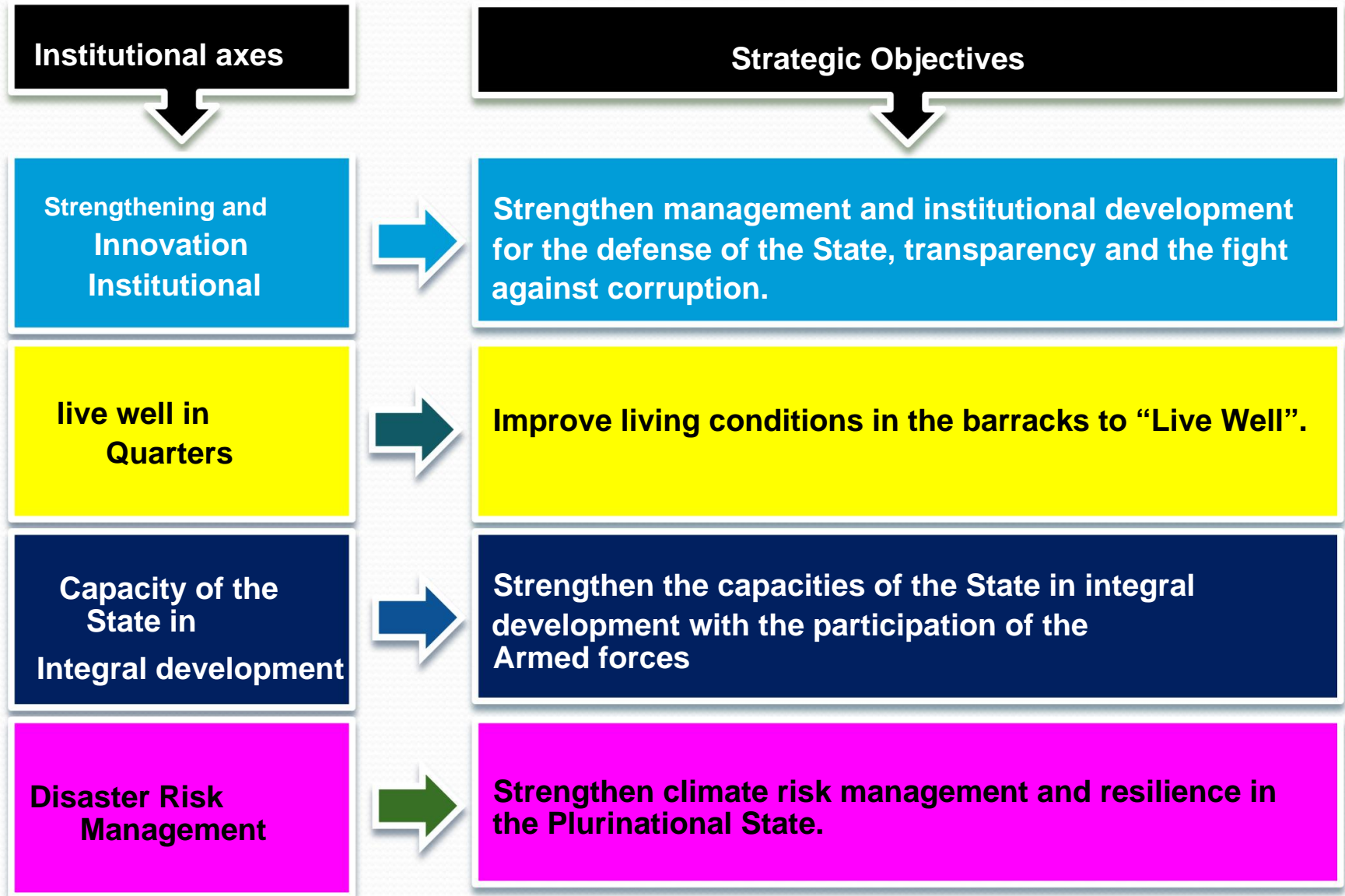
MISSION

Manage and administer the resources of the Armed Forces for the fulfillment of its constitutional mission; coordinating and promoting, at the same time, security and defense actions, disaster risk management and participating in the integral development of the Plurinational State of Bolivia, under the principles of transparency, legality and discipline.

VISION

In 2020 we are a model entity in public management for results, recognized by the Bolivian population in the implementation of security and defense policies, in coordination with the Armed Forces and the different levels of the State.

STRATEGIC AXES AND OBJECTIVES





4. PLANNING



Strategic Axis: Institutional Strengthening and Innovation

Pillar 11: Sovereignty and Transparency in Public Management

Goal 4: Integral Defense of the State and Complementarity in national development

Result 317: The decolonized, depatriarchalized Armed Forces have been established and at the service of the people, with a new regulatory framework, improvements in infrastructure and military equipment.

Strategic Action 1: Transformation of the Armed Forces

Institutional Product

Establish the School of Human Rights in the Armed Forces. With a focus on decolonization and depatriarchalization.

Increase the participation of women in the Armed Forces. by 16%.

Prepare the White Paper on Defense project.

Sign 4 technical-military cooperation agreements.

Prepare and submit the Compulsory Military Service Bill to the Plurinational Legislative Assembly.

Prepare and submit the Special Border Security Regime Bill to the Plurinational Legislative Assembly.

Prepare the regulations of Law 100 of April 4, 2011 in the field of the Armed Forces.

Pillar 11: Sovereignty and Transparency in Public Management

Goal 4: Integral Defense of the State and Complementarity in national development

Result 317: The decolonized, depatriarchalized Armed Forces have been established and at the service of the people, with a new regulatory framework, improvements in infrastructure and military equipment.

Strategic Action 1: Transformation of the Armed Forces

Institutional Product

Prepare the regulatory project of the National Airport Security Law.

Prepare the proposal for modifications to Law 428, within the framework of Airport Security.

Make the merchant shipping, port and fishing activities compatible with the regulations of the General Transportation Law No. 165 and its specific regulations that define the new structure of the maritime administration.

Carry out the regularization and titling of 200 properties in the Defense Sector.



Strategic Axis: Institutional Strengthening and Innovation



Pillar 11: Sovereignty and Transparency in Public Management

Goal 4: Integral Defense of the State and Complementarity in national development

Result 317: The decolonized, depatriarchalized Armed Forces have been established and at the service of the people, with a new regulatory framework, improvements in infrastructure and military equipment.

Strategic Action 2: Preparation and application of the security and defense doctrine of the Plurinational State of Bolivia.

Institutional Product

Prepare the new Security and Defense Doctrine of the Plurinational State of Bolivia.

Promote the elaboration of the Border Development Doctrine.



Strategic Axis: Institutional Strengthening and Innovation



Pillar 11: Sovereignty and Transparency in Public Management

Goal 4: Integral Defense of the State and Complementarity in national development

Result 317: The decolonized, depatriarchalized Armed Forces have been established and at the service of the people, with a new regulatory framework, improvements in infrastructure and military equipment.

Strategic Action 4: Increase in participation in Compulsory Military Service and Pre-military Service.

Institutional Product

Manage the 30% increase in the organic cash of the Armed Forces. They provide the Compulsory Military Service.

Implement a Comprehensive Recruitment and Licensing Information System for Compulsory Military Service and Pre-Military Service.



Strategic Axis: Institutional Strengthening and Innovation



Pillar 11: Sovereignty and Transparency in Public

Management Goal 1: Public and transparent management, with ethical, competent and committed public servants who fight against corruption.

Result 296: The largest number of acts and crimes of corruption have been investigated, prosecuted, and punished, in coordination with the Public Ministry and Judicial Organization, among others.

Strategic Action 3: Strengthening of Management and institutional development for the defense of the State, transparency and the fight against corruption.

Institutional Product

Implement a Training Program in public ethics, values and principles, transparency and the fight against corruption in the Ministry of Defense.



Strategic Axis: Living Well in the Barracks



Pillar 11: Sovereignty and Transparency in Public Management

Goal 4: Integral Defense of the State and Complementarity in national development

Result 317: The decolonized, depatriarchalized Armed Forces have been established and at the service of the people, with a new regulatory framework, improvements in infrastructure and military equipment.

Strategic Action 3: Management of the Barracks for Living Well.

Institutional Product

Implement the Barracks Infrastructure Improvement Program for 50 Military Units (30 UU.MM. 20 PMAs).

Implement the Program for the strengthening of military infrastructure and equipment at the national level.

Strategic Axis: Living Well in the Barracks



Pillar 11: Sovereignty and Transparency in Public Management

Goal 4: Integral Defense of the State and Complementarity in national development

Result 317: The decolonized, depatriarchalized Armed Forces have been established and at the service of the people, with a new regulatory framework, improvements in infrastructure and military equipment.

Strategic Action 5: Training and Continuing Education Programs for Soldiers and Armed Forces at all levels of education.

Institutional Product

Access the Educational Continuity Program for 7,500 soldiers and sailors at the levels of Regular Education, Alternative Education and Higher Education.

Grant 505 Scholarships in Military Institutes and Technological Institutes to Soldiers and Sailors who stand out during their Compulsory Military Service.

Access the Sentinel Health Training Program for 230,000 soldiers, sailors, pre-military personnel, students and cadets from Military Institutes.

Implement the Training Program for prevention, control and epidemiological surveillance in 160 military units of the Armed Forces.



Strategic Axis: Living Well in the Barracks



Pillar 11: Sovereignty and Transparency in Public Management

Goal 4: Integral Defense of the State and Complementarity in national development

Result 317: The decolonized, depatriarchalized Armed Forces have been established and at the service of the people, with a new regulatory framework, improvements in infrastructure and military equipment.

Strategic Action 9: Strengthening the productive and environmental social role of the Armed F

Institutional Product

Strengthen 30 operational sanities.

Pillar 11: Sovereignty and Transparency in Public Management

Goal 4: Integral Defense of the State and Complementarity in national development

Result 319: The social, productive role and protection of the sovereignty of the Plurinational State has been strengthened.

Strategic Action 4: Institutional Coordination in the implementation of State defense action strategies.

Institutional Product

Increase by 20% the productive capacity in the manufacture of uniforms and military garments.

Construction of a building to improve the administrative and operational management of the RIBB.

Strengthen the development of maritime, fluvial and lake interests subject to the demands of international organizations.

Implement a training and specialization program in the field of maritime interests.



Strategic Axis: Disaster Risk Management



Pillar 9: Environmental sovereignty with integral development

Goal 5: Development of sustainable production systems within the framework of territorial management processes.

Result 258: The resilience capacity of areas and life systems linked to climate change has increased, including mitigation actions and joint adoption and risk management.

Strategic Action 4: Climate management and resilience to climate change.

Institutional Product	National Risk Management Program - Implement a communication strategy in disaster risk management.
	National Risk Management Program - Carry out risk management implementation activities with various strategic stakeholders National Risk Management
	Program - Institutional Strengthening through equipment, training and specialization, ICTs.
	National Risk Management Program - Strengthen first response teams for emergency or disaster care.



Pillar 9: Environmental sovereignty with integral development

Goal 5: Development of sustainable production systems within the framework of territorial management processes.

Result 258: The resilience capacity of areas and life systems linked to climate change has increased, including mitigation actions and joint adoption and risk management.

Strategic Action 4: Climate management and resilience to climate change.

Institutional Product

National Risk Management Program - Promote spaces for the exchange of knowledge for resilience in the face of disaster risk.

National Risk Management Program - Implement and strengthen the UGRs in at least 90 high-risk municipalities.

National Risk Management Program - Prepare guidelines and directives for the implementation of risk management standards.

National Risk Management Program - Strengthen community development for risk management and adaptation to climate change.



Pillar 9: Environmental sovereignty with comprehensive development

Goal 5: Development of sustainable production systems within the framework of territorial management processes.

Result 258: The resilience capacity of areas and life systems linked to climate change has increased, including mitigation actions and joint adoption and risk management.

Strategic Action 4: Climate management and resilience to climate change.

Institutional Product

National Risk Management Program - Prepare methodological guidelines in risk management for public investment.

National Risk Management Program - Implement methodologies (risk maps) to identify disaster risk.

National Risk Management Program – Prepare and implement guidelines for the integration of the early warning system.

National Risk Management Program – Strengthen SINAGER – SAT (platform update, specialized personnel, software management)